SPECIAL POWER OF ATTORNEY

The undersigned, ……, identified with ID card series…… No…… personal identification number …… owning …… shares issued by IAR SA, which confers me …… votes in the General Shareholders Meeting, I hereby appoint Mr. / Ms. ……, holder of the I.C. series …… number ……, personal identification number ……, as my representative in the IAR SA Extraordinary General Meeting of Shareholders, which will take place on the 26.06.2023, time 12:30, or on the 27.06.2023 time 12:30 - date of the of the second meeting (if the first could not take place) to exercise the voting rights attached to the shares owned by me at this company for the issues included in the agenda of the meeting as follows :

1. ***Approval of the constitution of a real surface right for a plot of land with an area of 100,000 m^2, in favor of the company Premium Aerotec Romania***

   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

2. ***Approval of the date of 11.07.2023 as the registration date, i.e. the date for identification of the shareholders who are affected by the resolutions of the Extraordinary General Meeting of Shareholders of 26.06.2023 and the date of 10.07.2023 as ex-date***

   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

NAME AND SURNAME ……

SIGNATURE .....

Date .....